



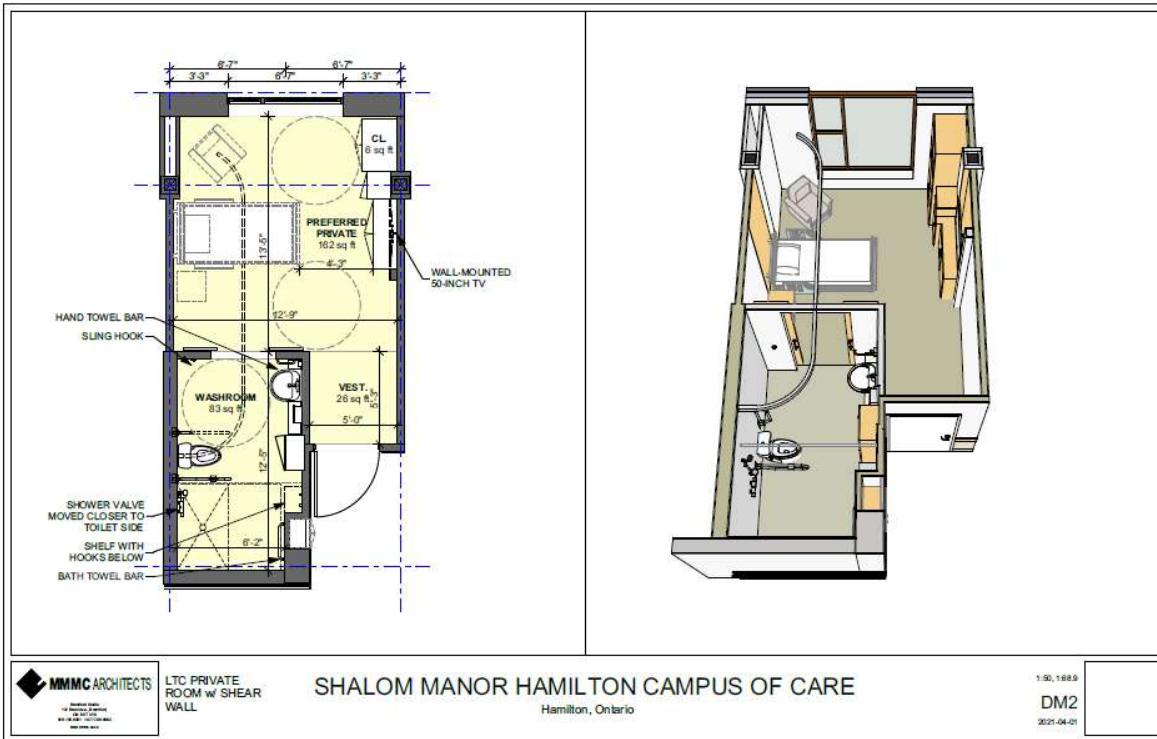
2024: Quarterly Capital Campaign Update (Christmas)

Dear Friends & Supporters of Shalom

As we approach Christmas and the end of the 2024 calendar year, we thank the Lord for His faithfulness and direction of Shalom. We have been incredibly blessed by your generosity and deep commitment to preserving our Christian values and Dutch culture which is felt by staff and residents alike. Thank you.

Your generosity has helped Shalom to realize \$21,133,000 in pledged financial support with \$19,683,000 received to date towards our capital campaign to build our Hamilton Campus of Care opening in early 2027. Due to your support we have the confidence of our project financing with TD Canada Trust and National Bank of Canada, our Board of Directors, the Government of Ontario and the greater community at large.

There has been tremendous progress on the construction of our new facility. We provide regular updates via our Instagram page <https://www.instagram.com/shalomhamiltoncampus/> where you can see the significant work that has been accomplished over the past several months. None of this would have been possible without you. Three floors have already been constructed with windows anticipated to be installed starting in January. The picture below provides us a mock design of a long-term care room in our new home, such that we can provide accurate spacing for beds, equipment and other resident needs. The leadership team will have a chance to review these suites at the construction site in the early part of 2025.





The season of Advent is a special time at Shalom as we focus on the true meaning of Christmas. We will celebrate *Sinterklaas* at Shalom to the delight of our residents. In keeping with Dutch tradition we will celebrate by eating *gevulde speculaas* (spice cookies) with hot chocolate and tea during a visit from *Sinterklaas*. Our residents look forward to the choirs that will come, the trips to see the lights but more importantly the opportunity to gather for worship on Christmas Day remembering the birth of Jesus Christ our Saviour. He is truly Emmanuel, God with Us.

Thank you for your steadfast generosity and support. From all of us at Shalom, have a blessed Christmas!

In His Service Together

A handwritten signature in black ink that reads "John Peneycad".

John Peneycad, CEO